

# Introduction to the Destination Workplace Initiative for the Health Equity, Diversity and Inclusion Council

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#### Getting to Know You

- Introductions
- For the best place you ever worked, what's one thing they did that made you feel like you were accepted and belonged?

#### **Employee Satisfaction**



### Employee Engagement



### Measuring Engagement at DHS

| Year |   |
|------|---|
| 2006 | Central Wisconsin Centers starts surveys              |
| 2010 | More DHS facilities start to do surveys               |
| 2012 | Gallup-like questions added to survey                 |
| 2017 | Employee survey for almost all DCTS wide (2/3 of DHS) |
| 2019 | 1st launch of Stay and Grow (all staff)               |
| 2020 | 2 <sup>nd</sup> Stay and Grow Survey                  |
| 2022 | 3 <sup>rd</sup> Stay and Grow Survey (planned)        |

#### Stay and Grow Survey

- 42 questions
- Two overall questions:
  - Overall, I am satisfied with my job.
  - I recommend DHS as a good place to work
- Five dimensions of questions:
  - Meaningful work
  - Hands-on management
  - Positive work environment
  - Growth opportunity
  - Trust in leadership

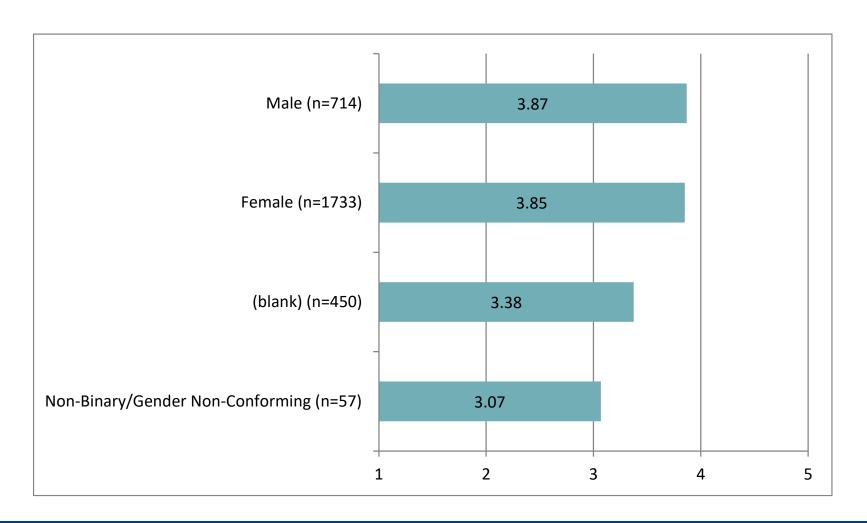


#### 2019 Improvements to Survey

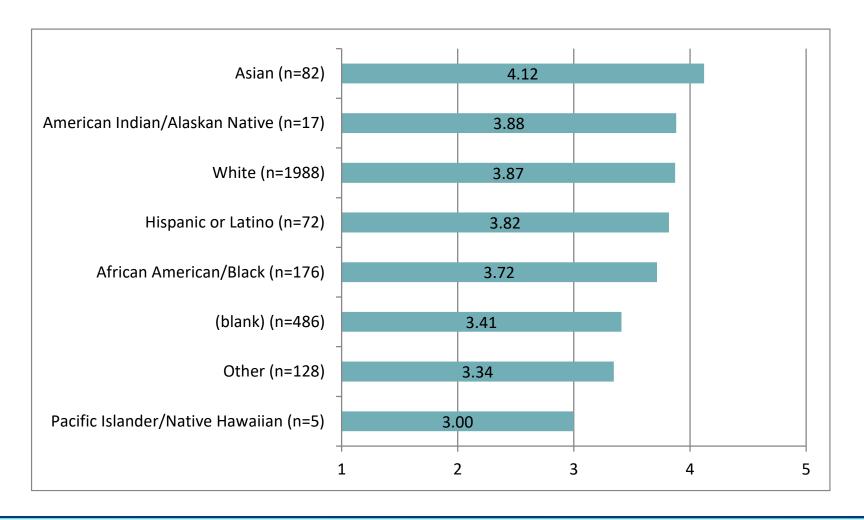
- Added demographics for gender, race/ethnicity
- Added the question, "Supervisors work well with employees of different backgrounds."
  - 74% of respondents indicated agree or strongly agree in 2019
- Added the question, "I recommend DHS as a good place to work."

### Overall Results from an Equity and Inclusion Perspective

### 2020 Stay and Grow Results Satisfaction-Gender



### 2020 Stay and Grow Results Satisfaction-Race/Ethnicity





### Equity and Inclusion Stay and Grow Action Plans

How will you address lower rates of employee engagement for different demographic groups of employees, e.g. different genders or racial/ethnic groups? How will you ensure all employees have high rates of employee engagement?

#### DHS Equity and Inclusion Plan

## Workplace Culture Goal By 2023, see year over year increases in employee satisfactions as reported in the Stay and Grow survey by marginalized staff with regards to topics such as professional growth, sense of value, and cultural inclusion. Objectives 1. Improved communication with all staff throughout DHS so they feel informed and have this DHS and have this reflected in the across DHS and have this

#### **Strategic Activities**

Stay and Grow Survey year over

reflected in the Stav and Grow

Survey year over year.

- Leadership training on communication, appreciation, creating meaningful work, and additional trainings as it relates to workplace culture
- Identify the team responsible for analyzing the Stay and Grow survey to better understand experiences of staff from marginalized populations
- Consider opportunities to reduce the level of personally identifiable information provided in the survey to further promote honest feedback to further de-identify responses
- Identify opportunities to leverage supervisors / mentors across DHS to encourage participation in the Stay and Grow survey
- > Identify opportunities to increase DEI-related education for all staff across DHS

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reflected on the Stav and Grow

Survey year over year.

Develop targeted discussion groups for individuals to engage in DEI-related conversations and work with BEI to provide facilitator training

### Destination Workplace Team Structures

- Destination Workplace Steering Team
- Destination Workplace Best Practice Sharing (Point of Contact) Team

### Partnership and Collaboration Opportunities



### Questions?

